

BEFORE THE PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA
COLUMBIA, SOUTH CAROLINA

HEARING #10-11114

APRIL 28, 2010

3:00 P.M.

ALLOWABLE EX PARTE BRIEFING

REQUESTED BY PROGRESS ENERGY CAROLINAS - Resource Planning,
Industry, and Environmental Issues

**TRANSCRIPT OF
PROCEEDINGS**

COMMISSIONERS PRESENT: Elizabeth B. 'Lib' FLEMING, *CHAIRMAN*;
and COMMISSIONERS David A. WRIGHT, G. O'Neal HAMILTON, Randy
MITCHELL, and Swain E. WHITFIELD.

ADVISOR TO COMMISSION: Joseph Melchers, Esq.

STAFF: Jocelyn B. Boyd, Interim Chief Clerk/Administrator; James
Spearman, Ph.D., Executive Assistant to the Commissioners; B. Randall
Dong, Esq., Legal Staff; Tom Ellison and Phil Riley, Advisory Staff;
and Jo Elizabeth M. Wheat, CVR-CM-GNSC, Court Reporter.

APPEARANCES:

SHEALY BOLAND REIBOLD, ESQUIRE, representing the
SOUTH CAROLINA OFFICE OF REGULATORY STAFF

LEN ANTHONY, ESQUIRE, along with *HAROLD JAMES,*
KENT FONVIELLE, and DAN KEMP, presenters, representing
PROGRESS ENERGY CAROLINAS

PUBLIC SERVICE COMMISSION OF SOUTH CAROLINA

101 EXECUTIVE CENTER DRIVE
COLUMBIA, SC 29210

Post Office Box 11649
COLUMBIA, SC 29211

WWW.PSC.SC.GOV

I N D E X

	<u>PAGE</u>
<u>MR. ANTHONY</u>	3
<u>REMARKS BY MR. KEMP</u>	8
Question(s)/Comment by Chairman Fleming.....	20
<u>REMARKS BY MR. FONVIELLE</u>	21
Question(s)/Comment by Mr. Melchers.....	33
Question(s)/Comment by Chairman Fleming.....	34
Question(s)/Comment by Commissioner Mitchell.....	42
Question(s)/Comment by Commissioner Hamilton.....	45
<u>REMARKS BY MR. JAMES</u>	52
Question(s)/Comment by Commissioner Whitfield.....	67
Question(s)/Comment by Commissioner Hamilton.....	70
Question(s)/Comment by Chairman Fleming.....	70
<u>REPORTER'S CERTIFICATE</u>	75

Please note: PowerPoint presentations are attached hereto.

P R O C E E D I N G

1
2 **CHAIRMAN FLEMING:** This ex parte briefing will
3 now come to order. We're very happy to have all of
4 you here today and are looking forward to what you
5 have to say.

6 At this time I'm going to ask for Attorney
7 Joseph Melchers to tell us about the briefing.

8 **MR. MELCHERS:** Thank you, Madam Chairman,
9 Commissioners. This is a noticed allowable ex
10 parte briefing. It was requested by Progress
11 Energy Carolinas, Inc., and we are scheduled to
12 meet here in the Commission meeting room, today,
13 April 28, 2010, commencing at the conclusion of the
14 Commission meeting. The subject matter to be
15 discussed at this briefing is resource planning,
16 industry, and environmental issues.

17 **CHAIRMAN FLEMING:** All right, thank you. Who
18 -- well, I'm not going to say, "Who represents..."; I
19 know that Len Anthony is representing Progress
20 Energy today, and I'll turn it over to you to
21 introduce your guests and tell us a little bit
22 about today.

23 **MR. ANTHONY:** Thank you, Madam Chairman,
24 members of the Commission. We're delighted that
25 you've allowed us to come back after the first one

1 -- we must not have been that bad -- to allow us to
2 pick up where we left off with regard to --

3 **CHAIRMAN FLEMING:** We depend on the electric
4 energy utilities to keep our lives very
5 interesting, Mr. Anthony.

6 **MR. ANTHONY:** We will try to entertain you
7 today, as best we can. The last couple of
8 meetings, we have talked about integrated resource
9 planning in the traditional sense, where we talk
10 about a load forecast, and then we look at the
11 resources that are available to meet that forecast
12 and how we select those resources. Well, today
13 we're going to take another step and get more into
14 current industry issues that are drastically
15 affecting the decision-making process.

16 And so our first speaker will be Dan Kemp.
17 Dan is Associate General Counsel II -- we have a
18 weird way of classifying things, but Dan is our
19 expert in environmental laws and regulations. Dan
20 is going to be addressing many of the things that
21 are in the trade publications every day: in
22 particular, greenhouse gas regulation, what the EPA
23 is doing, and of course, what that may drive
24 Congress to do if they decide to react to what the
25 EPA is doing in that regard. He's also going to

1 talk about coal; in particular, Central Appalachian
2 coal, which is where Progress Energy Carolinas gets
3 most of its coal, and what have been the impacts of
4 the initiatives to stop mountaintop mining, as well
5 as the recent explosion regarding Massey, and what
6 that does to the availability of coal and how that
7 impacts our system.

8 Kent Fonvielle will pick up from that
9 discussion. Kent is the director of fleet
10 optimization. In Kent's previous life -- he's had
11 many previous lives -- his most recent one was
12 being responsible for our compliance with the North
13 Carolina law on renewable energy portfolio
14 standards. Kent is going to get into what I
15 consider the next step. After we select the
16 resources that our forecasts indicate are needed,
17 how do we use those resources. How do we stack
18 them up and dispatch them in a manner that
19 minimizes cost to our customers. And that's
20 addressed in our annual fuel cases, but we really
21 don't get into the detail of what goes on behind
22 the scenes to look at the next day's forecast, look
23 at what units are available. Some of them may have
24 to be out of service because it's a spring or a
25 fall time period and some are out for maintenance,

1 and what are the relative prices of the fuels, coal
2 versus natural gas. Natural gas is very cheap now,
3 which makes it very competitive with coal and the
4 heat rate units to drive the decision-making
5 process. So Kent is going to talk about that, as
6 well as what the mountaintop mining and the Massey
7 explosion and other things that are impacting coal,
8 how that drives his decision-making process.

9 And then last, and certainly not least, Harold
10 James is a director of just about everything at
11 Progress Energy Carolinas, but the only three that
12 we list are retail strategy, wholesale term
13 contracts, and then overall responsibility for our
14 renewable energy portfolio standard compliance in
15 North Carolina. That is, procuring kilowatt-hours
16 from wind, solar, and in North Carolina we have a
17 special, you know, place in our heart for chicken
18 poop and pig poop. I'm not sure why, but we do.
19 And so he'll be addressing what we're seeing with
20 regard to the availability and the prices of solar
21 and wind, and he also is going to pick up with our
22 smart grid opportunities.

23 Probably today, certainly by tomorrow, it will
24 be announced that Progress Energy Carolinas has
25 been awarded \$100 million of DOE funding to further

1 smart grid investments, and so we'll be picking up
2 as to where we are in our smart grid analysis and
3 decision-making and where we think we're going to
4 go.

5 Before I turn it over to those three experts,
6 I would like to give you the good news. Last time
7 we were here, we were asked about industrial growth
8 and new jobs and investments. And I'm happy to
9 tell you -- you may already know this -- we've got
10 a number of expansions or new announcements of new
11 industrial load in our territory. We've got ACAS
12 Landing Gear, in Marion, with a \$5 million capital
13 investment, 300 employees, over three years.
14 Haier, H-a-i-e-r -- I see the plant every time I
15 drive here, not sure of how to pronounce that -- an
16 expansion; the number of additional jobs has not
17 been announced, but the expansion includes leasing
18 the old Dana building for warehouse space.
19 Material Innovation Technologies, \$5 million
20 capital investment, 140 jobs, over three years.
21 McCall Farms, \$3 million capital investment, 30 new
22 jobs. PolyQuest, \$8 million capital investment, 30
23 new jobs. And Solar Energy Initiatives, \$3 million
24 capital investment, 200 jobs. And finally,
25 Supremes, LLC, in Mullins, \$3 million capital

1 investment, 40 jobs.

2 So hopefully the economy is turning around.
3 We're seeing some industrial improvement in our
4 territory, and we'll continue to work hard to make
5 that happen.

6 So with that, we'll ask Mr. Kemp to start
7 explaining all kinds of acronyms and obstacles and
8 challenges that the EPA is presenting to us.

9 **CHAIRMAN FLEMING:** All right, very good.

10 **MR. KEMP:** Madam Chairman, members of the
11 Commission, as Len indicated, in my case that's not
12 an alias; I am Dan Kemp. And I'm very, very
13 pleased to be able to join you here today and
14 discuss a few of the issues that are challenging
15 our industry from an environmental standpoint.

16 *[PowerPoint "Environmental Overview"*
17 *Slide 1]*

18 And if you all have equipment that I can
19 operate -- and I'm not exactly technically
20 competent, so if we go astray, it's certainly not
21 your equipment but the operator who is challenged.

22 *[PowerPoint "Environmental Overview"*
23 *Slide 2]*

24 I want to touch on a few issues that are
25 besetting us. There are a number of them that are,

1 but these are the ones that are occupying a good
2 deal of our time. One that's getting a good deal
3 of press is climate change and how CO₂ emissions are
4 going to be regulated in a going-forward mode. US
5 EPA has been spending a good deal of time over the
6 last few years trying to assess and then act on
7 what existing legislation allows it to do by way of
8 CO₂ regulation. Congress has been wrestling with
9 this issue for the last few years, but has yet to
10 pass a statute that would form the basis for that
11 kind of regulation, so US EPA has been moving
12 forward on that matter. And there are four items
13 that I want to touch on here that form the
14 foundation for CO₂ and greenhouse gas regulation on
15 a going-forward basis.

16 The first is an action taken by the federal
17 administrator last December, wherein she concluded
18 that all six greenhouse gases -- and I won't
19 attempt to name them; the dominant one is CO₂ --
20 present an endangerment to public health and
21 welfare, and that emissions from mobile sources
22 contribute to that endangerment. As a consequence,
23 all future vehicle manufacture is going to be
24 controlled by this finding. The finding does
25 several things beyond just focusing regulation on

1 automobiles and light-duty trucks; it also triggers
2 a couple of steps that the agency has also taken,
3 the first in April, early April of this year, that
4 actually sets controls for light-duty vehicles.
5 The outcome of setting that set of controls is that
6 it also triggers, ultimately, controls for
7 stationary sources -- power plants, factories, and
8 otherwise -- beginning in January 2011.

9 So, we now have, with those two steps and with
10 the succeeding two on this slide --

11 *[PowerPoint "Environmental Overview"*
12 *Slide 3]*

13 -- a framework for CO₂ regulation in this
14 country, under existing law.

15 The other steps taken are a reconsideration of
16 the so-called Johnson Memo that related to new
17 source review and was issued several years ago by
18 the previous administrator. The memo concluded
19 that new source review is, in fact, triggered when
20 a rule requiring actual control of a pollutant is
21 adopted. We now have that predicate with CO₂. And
22 it's estimated that the motor vehicle greenhouse
23 gas rule can probably be complied with and will be
24 imposed on light-duty vehicles as early as January
25 2nd of next year. So, thereafter, we are looking

1 at the prospect of dealing with so-called best
2 available control requirements for CO₂ controls, to
3 be imposed on stationary sources as well as
4 vehicles.

5 As a concluding step taken by the agency in
6 October of last year, the tailoring rule was
7 proposed, which would impose controls on emissions
8 for sources that exceeded 25,000 tons a year. The
9 reason that is called a tailoring rule is that,
10 under existing new source review rules, any source
11 which takes steps which would increase emissions
12 above 250 tons a year would trigger that kind of
13 review and the imposition of new source
14 requirements. It was readily recognized that 250
15 tons a year of CO₂ is not very much. We probably
16 collectively, in this room, exhale and produce that
17 kind of level. 25,000 tons was proposed in the
18 rule. Congress has been reviewing the rule over
19 the last few months, and there is pressure to
20 increase that threshold to 75,000 tons a year, as a
21 triggering level.

22 Right now, it's estimated the rule probably
23 will not be released until May. As I've mentioned
24 earlier, congressional action is ongoing. There is
25 a bill that's been enacted in the House, the so-

1 called Waxman-Markey bill. Senators Kerry and
2 Lieberman and Wilkerson are here. Senator Graham
3 had collaborated on the development of a Senate
4 bill that would be companion to the House bill, but
5 because of other national issues that are currently
6 occupying the Congress, Senator Graham has stepped
7 back away from that collaboration at this point in
8 time. So I'm not at all sure when we might expect
9 to see proposed legislation in the Senate, but it's
10 definitely on their minds.

11 The EPA has also considered regulating CO₂
12 emissions in the context of the Clean Water Act.
13 CO₂ emissions can produce carbonic acid in the
14 world's oceans, and for a while they considered --
15 the agency considered whether or not the Clean
16 Water Act would be a vehicle for purposes of
17 regulating CO₂ emissions, which is a fairly novel
18 consideration. I think at this point they may have
19 tabled that effort, because the Clean Water Act
20 primarily regulates point sources, as opposed to
21 broad water reaches, and would be a cumbersome
22 means of trying to reduce CO₂ emissions source by
23 source.

24 *[PowerPoint "Environmental Overview"*

25 *Slide 4]*

1 In addition to CO₂, we are following and being
2 confronted with challenges with regard to major air
3 source regulation. Not necessarily in order of
4 importance, but the items we're looking at right
5 now include regulatory efforts to impose national
6 emission standards for hazardous air pollutants
7 under Section 112 of the Clean Air Act,
8 specifically focused on mercury, to replace the
9 efforts that were put into the so-called Clean Air
10 mercury rule vacated by the DC Circuit. We've
11 engaged in an information collection request
12 response, which has taken us a fair amount of time,
13 an initial survey gathering of information which
14 was filed in March. We are still collecting and
15 collating information for a second round of
16 information submittal that profiles emissions from
17 our power plants. We've engaged in between \$¼ and
18 \$½ million worth of emission testing for this one
19 response alone. And at the conclusion of the
20 submission of that information, the agency will be
21 engaging in a rulemaking, shorthanded there as
22 MACT, which is simply maximum available control
23 technology. That's one of a number of acronyms
24 that relate to control technologies, all of which
25 are designed to compel the downward movement of

1 emissions to the extent possible.

2 We expect the MACT rule will probably produce
3 a proposal next March, and a final rule to be
4 issued in November. That rule might be as broad as
5 all hazardous pollutants, including hydrochloric
6 acid, nickel, arsenic, chromium, cadmium, in
7 addition to mercury, and it may be both source
8 specific -- that is, plant by plant -- or fuel
9 specific, whether it's coal, gas, or oil.

10 Another rulemaking that we are following
11 closely is the so-called CAIR rule. That rule was
12 vacated two years ago by the DC Circuit, reinstated
13 subject to a follow-up rulemaking by US EPA, to
14 correct legal defects in the original proposal and
15 the rule itself. The agency has been working on
16 that rule for some time. We're expecting them to
17 issue it in proposed form in early May or June --
18 late May or early June. It's been a fairly well
19 guarded rulemaking. There's not a whole lot that's
20 known about it right now. We suspect, though, that
21 it will contain emissions tax for criteria
22 pollutants like sulfur dioxide and nitrogen oxides,
23 and that very limited trading will be allowed as a
24 result of the rule, perhaps intrastate as opposed
25 to interstate, which is the defect that the court

1 focused a lot of time on in its decision.

2 And finally, on the slide, we are engaged in a
3 number of projects, which you're aware of, I know.
4 We've proposed the construction of gas-fired
5 generation to replace our Lee Plant in North
6 Carolina. The replacement's generation will be
7 gas-fired, will be three proposed combined-cycle
8 combustion turbines and one steam generator. Also,
9 we have announced, I think, generally, a gas-fired
10 facility for the Wilmington area. That's in the
11 planning stage.

12 Permitting, specifically, as a rule setting,
13 is intended to cover such things as new source
14 review for existing sources. You all no doubt have
15 been following over a long period of time US EPA's
16 enforcement initiative begun in 1999 which targeted
17 replacement -- replacement activities at power
18 plants which the agency's alleged triggered new
19 source review requirements and permitting
20 requirements and control requirements, and that
21 spawned a great deal of litigation. That
22 initiative is, with various levels of activity,
23 still ongoing, and it's an area we follow very
24 closely because we do keep our units repaired and,
25 as we do, we want to be sure that we're engaging in

1 activity that does not compel a permit, which can
2 slow the process down considerably, and obviously
3 if you want to keep your automobile maintained, you
4 don't want to get a permit to change the oil or a
5 filter. And so we pay close attention to how the
6 litigation around the country is going, and what
7 courts are holding with regard to various
8 activities.

9 I can report to you that a recent decision
10 coming out of an eastern Tennessee Federal District
11 Court has held that repair activities involving
12 economizers and reheaters -- the sorts of things
13 that we confront from time to time -- have been
14 held by the court to be routine in nature, and not
15 within the new source review rule, which is helpful
16 guidance for our purposes.

17 I'll also note, although it's not on the
18 slide, that there is a fair amount of activity with
19 regard to finalizing changes to the national
20 ambient air quality standards for a number of
21 pollutants, five of the six, including NO₂, sulfur
22 dioxide, ozone, particulate matter. These national
23 ambient air quality standards set numbers which
24 then control regulatory steps that set emissions,
25 that are designed to meet and maintain those

1 standards. So every time those standards change,
2 we have to be very, very thoughtful about what
3 those changes imply in the way of, ultimately,
4 emission controls for our generating units. It's a
5 very, very busy time in the air area.

6 *[PowerPoint "Environmental Overview"*
7 *Slide 5]*

8 To conclude my discussion, I wanted to touch
9 on a couple of things that are affecting coal as an
10 energy source, and give you some idea of how we are
11 monitoring these activities and how we evaluate
12 what the consequences of some of these steps may be
13 for us.

14 First of all, mountaintop mining, that's
15 almost exclusively an Appalachian Region issue.
16 And it's not so much mountaintop mining -- the
17 perception is that you're cutting the top of the
18 mountain off and digging the coal out, and using
19 the material to fill valleys. It's more the valley
20 fill steps that are of concern to the agencies.
21 And putting fill from strip-mining activities into
22 valleys, creating valley fills, is subject to
23 regulation by the Corps of Engineers and the Clean
24 Water Act under Section 404.

25 EPA has begun to exercise its co-equal

1 authority to review these permits as they are
2 presented to the Corps for consideration. Right
3 now, the agency has some 79 permit applications
4 under review, and I'll let you speculate on what
5 that might be doing to the development of coal
6 reserves which ultimately would produce coal and be
7 sold in this and other regions.

8 I noted the Arch Coal litigation only because
9 it's been going on for the last three years. It
10 involves almost all the legal issues associated
11 with valley fill and Section 404 permitting. And
12 interestingly enough, there is a limited amount of
13 mining that's going on by Arch with regard to the
14 areas that are subject to permitting initially.
15 But I noted it there simply to let you know the
16 battle is not over. Folks have not walked away
17 from that, as a consideration.

18 What happens when you burn coal? Well, you've
19 got a coal-combustion product. And it's being
20 looked at very, very carefully right now by US EPA,
21 as a result of the Kingston event some several
22 years ago. The agency has looked both at how coal-
23 combustion products are stored -- that is, are
24 existing impoundments and dams and related
25 structures safe -- and secondly, should coal-

1 combustion products be managed in the same way that
2 they have been managed in the past. The agency and
3 related agencies have looked at impoundments across
4 the country, including ours. Solid waste used to
5 be regulated by the states under Subtitle D of the
6 Resource Conservation and Recovery Act, and that
7 regulation was confirmed by a congressional action
8 referred to as the Bevel Amendment. But now, US
9 EPA has proposed regulations, which we don't know
10 what the final outcome will be. May regulate coal-
11 combustion products as a hazardous waste, may
12 regulate it as it has been, as a solid waste, or
13 may regulate it in a hybrid mode, depending upon
14 how the material is ultimately used. If, for
15 example, it was used as an additive for cement, as
16 a supplement for cement, it would be regulated as a
17 non-hazardous waste; if it were placed in the
18 ground for either temporary or permanent
19 disposition, it would regulated as a hazardous
20 waste. We are expecting that the agency will
21 announce that proposed regulation in the not-too-
22 distant future. We will obviously continue to keep
23 you all advised as to how that evolves.

24 And I thought it might not be a bad idea to
25 give you also a summary of what the generation

1 brought on-line in the last year looks like. 12
2 gigawatts of gas-fired generation, nine gigawatts
3 of wind, and three gigawatts of coal. So I expect
4 in past years that was heavily in the other
5 direction, but that's where we're at right now.

6 And that concludes my remarks. I appreciate
7 your time and your attention.

8 **CHAIRMAN FLEMING:** All right. Thank you, so
9 much. Are there any questions that you'd like to
10 ask Mr. Kemp, or would you rather hold your
11 questions till the end?

12 [No response]

13 **CHAIRMAN FLEMING:** All right, we'll just wait
14 then.

15 [Brief pause]

16 **CHAIRMAN FLEMING:** I did want to -- while
17 she's doing that, you know, we keep hearing that
18 the utilities really want to know the direction
19 that they're going, as far as regulation, because
20 there are so many -- you need -- there's a need for
21 new facilities, but you don't quite know how to go
22 about it, you're not quite sure exactly where to
23 go. Is this latest move with Graham withdrawing,
24 do you think that's going to -- is that kind of
25 hampering efforts on that front, or --

1 **MR. KEMP:** Well, to the extent, as you said,
2 Madam Chairman, we thrive on certainty, we plan
3 with certainty --

4 **CHAIRMAN FLEMING:** You're saying it much
5 better than I did.

6 **MR. KEMP:** No, you stated it very well. We
7 really do need certainty. And if Congress arrives
8 at a framework for us to operate within, that
9 certainty may be painful to us in terms of how we
10 go about complying, but knowing what it will
11 require us to do is extremely important for our
12 senior management.

13 **CHAIRMAN FLEMING:** Okay.

14 **MR. KEMP:** I hope that answered your question.

15 **CHAIRMAN FLEMING:** Well, it did. I just
16 wondered if the latest developments would slow that
17 down, on the certainty.

18 **MR. KEMP:** I guess we'll find out probably in
19 the coming week.

20 **CHAIRMAN FLEMING:** All right. We'll see how
21 it goes. They've got a lot of business they're
22 taking care of, haven't they?

23 **MR. KEMP:** They certainly do.

24 [PowerPoint "Fleet Optimization" Slide 1]

25 **MR. FONVIELLE:** Madam Chairman, members of the

1 Commission, thanks for the opportunity to be here
2 today and speak to you about fleet optimization,
3 which is a fancy term that means something really
4 simple, which is, how do we operate our power
5 plants today that serve our customers in South
6 Carolina and North Carolina today, tomorrow, and
7 the next year and coming years, in the most cost-
8 effective manner, at the lowest cost possible. So,
9 a somewhat fancy way to say how do we operate
10 cheaply every minute that we're serving our
11 customers.

12 [PowerPoint "Fleet Optimization" Slide 2]

13 So the topics I want to cover today are, you
14 know, what are we doing to control our costs in
15 this environment, the environment that Dan did a
16 good job of laying out some of the challenges that
17 we face and the ambiguity that we face. So three
18 ways we do that is optimizing daily and hourly to
19 lower our costs. So what decisions do we make to
20 operate our fleet in the most optimal manner, daily
21 and hourly. Improving our plant capabilities to
22 lower our costs, so making our plants more
23 flexible, operate more efficiently to lower the
24 cost of generation, and tying into the discussion
25 about the challenges that some of the coal fields

1 are facing is creating fuel flexibility to lower
2 our costs, specifically around, you know, our
3 fossil fuel/coal fleet.

4 *[PowerPoint "Fleet Optimization" Slide 3]*

5 So as Mr. Anthony opened up with a background
6 on the integrated resource planning process, I want
7 to build on that a little bit and talk about, you
8 know, building and operating a fleet as a utility,
9 to accomplish that mission of lowest possible cost
10 for our customers. So as I have laid it out here,
11 there really are three steps, three components, to
12 that. And one is the integrated resource planning
13 process, and that is deciding what assets to build.
14 And going back to your question about greenhouse
15 gas regulations and potential climate change
16 regulation, operating in an environment with a
17 tremendous amount of ambiguity about what are those
18 rules going to look like and what types of costs
19 could be imposed upon different types of fuel
20 sources, specifically coal, makes that a very
21 challenging thing to do. When you're also trying
22 to predict the cost of certain fuels, it certainly
23 can drive demand in one direction or another, which
24 will drive those prices. So the integrated
25 resource planning process looks at that, and really

1 that's looking at what type of resource do you
2 need, a base-load resource, an intermediate
3 resource such as a combined-cycle power plant,
4 maybe a coal plant, and then peaking resources,
5 typically gas combustion turbines, and then looking
6 at the fuel types of each of those and what is the
7 long-term lifecycle cost of each of those types of
8 resources and what's the best fit for the growing
9 load in the future.

10 Once you build those resources and you have a
11 fleet of different types of power plants, as I
12 spoke, you know, the next step is a unit commitment
13 step. And that is, which plants should we turn on
14 and run the next day, in the next hour. And that
15 has to do with looking at the load conditions
16 throughout the year. So when we are in shoulder
17 periods, you're making decisions to move units that
18 need maintenance into maintenance outages during
19 those periods, but you're looking at the load, the
20 reserve needs that you have, in case there's any
21 interruption, those plants that are available, and
22 the plant capacities to meet that load curve. And
23 the inputs into that are the average costs of that
24 unit over its load.

25 Looking at those average costs -- I've got

1 cycle times up here -- each of those plants have
2 different operating parameters. You can't turn a
3 coal plant on and off in a short duration period,
4 so you have to take that into effect when you do
5 your modeling and set up your unit commitment to
6 operate most cost-effectively, you know, as you
7 move forward, whereas a gas turbine, you can start
8 that and get the load running across a peak load
9 period and shut it back down. So those are the
10 inputs.

11 You also are looking at emission rates. As
12 Dan went through, there certainly are a lot of
13 regulations in terms of SO₂, NO_x rates, and things
14 of that nature, particulate matter standards, in
15 terms of looking at, as I turn those units on, am I
16 going to be able to comply with those emissions
17 standards either on an hourly basis or a seasonal
18 basis or yearly basis as those may be.

19 And then the last part of that third bullet is
20 ramp rates, and what that means is how fast can
21 each of those units increase their load to match an
22 increasing demand by our customers over a given
23 period of time. So, how fast can those units
24 respond and move to their full output capability.

25 We also, every day, are looking at the current

1 day, as well as a day ahead, market availability
2 and price in the next day, in the next hour, such
3 that if there is an opportunity to buy power in the
4 market cheaper than a unit we might turn on to
5 serve the next incremental load, we'll buy that
6 power and import it from another utility's
7 territory, whether that be the PJM territory north
8 of us, whether that be buying from an adjacent
9 utility such as Duke. So we're also balancing
10 market availability and price against the price of
11 our next unit, to look at which units to turn on.

12 And then finally, in real-time there's
13 economic dispatch. So once you've committed the
14 units that you need to commit, have ready, turn on
15 and ramp up to load, what are you doing to minimize
16 operating costs of the on-line generation. So
17 that's focused just on the generation that's
18 operating currently to meet customer load, and
19 shifting generation from higher- to lower-cost
20 units.

21 What you're interested in at that point is
22 what is the incremental cost. So as on unit
23 commitment, you're looking at average cost, which
24 may take into account some fixed expenses, such as
25 a fixed expense to start a unit from cold

1 conditions; incremental is just what is that
2 incremental cost to get the next megawatt-hour of
3 energy out of that unit, because the start cost and
4 everything else have already been consumed. You're
5 also looking at the minimum and maximum capability,
6 and I'll speak to minimum capability, so the wider
7 that operating band is for a plant or a unit, a
8 coal plant specifically, the better you are able to
9 react to load and minimize cost, so those
10 capabilities are very important. And then you're
11 looking at the real-time market.

12 In the not-too-distant future, we will be
13 responding actually in five-minute increments to
14 the pricing in the PJM operating area, so we will
15 actually be able to take our units that are online
16 and not at their full capability, and anytime that
17 the market price is below the cost of our
18 incremental units, we'll be able to respond, back
19 down our generation, bring in cheaper power to
20 lower the cost for the customer.

21 The graph to the left there on the bottom is
22 just a real simple depiction of that second bullet
23 I mentioned in economic dispatch, which is shifting
24 generation from higher- to lower-cost units. That
25 just represents two units and what their cost

1 curves might look like, such that when you're at
2 lower load conditions, which is the bottom part of
3 the graph, in megawatts, there's a certain price
4 per megawatt-hour to generate electricity out of
5 that unit. So this just depicts on a two-unit
6 system that you would operate those two units to
7 meet whatever the load condition is, to make that
8 generation cost equal. If one unit is operating at
9 a higher price, you would back it down, raise the
10 other unit to minimize cost. So at a high level,
11 once we build our plants, very intricate modeling,
12 daily and hourly, to minimize costs of our fleet.

13 [PowerPoint "Fleet Optimization" Slide 4]

14 So as I mentioned, the capabilities of those
15 generating plants and making those plants as
16 flexible as possible to operate, to match that
17 changing load, are very important. We've been
18 investing a tremendous amount of time and money in
19 making some changes to our plants, that make our
20 operations more flexible. As Dan mentioned, we've
21 been adding control equipment to reduce SO₂, to
22 reduce NO_x, to control our particulate matter over
23 the years, and all of those added control
24 technologies have created some inefficiencies,
25 specifically in our coal fleet. So we've been

1 going after those inefficiencies. And one of those
2 that I've got up here is enhanced SCR operation.
3 SCR is the technology to reduce NOx, and as we
4 added that, the minimum load capability, the point
5 at which our coal plant can't go any lower in load
6 unless you take it off-line, those minimum loads
7 have increased. So it really narrows the band in
8 which we can operate our units.

9 We've actually found some technology, changed
10 some operational parameters, and we've been able to
11 bring those minimum loads back down. It eliminates
12 the need to back down more- or less-expensive units
13 because we now can move these units further down.
14 Just that alone, we expect over \$3 million a year
15 in customer cost savings associated with that,
16 across several of our coal units.

17 The second major topic up here, direct
18 measurement of particulate emissions, has allowed
19 us to increase our ramp rates on our coal units, so
20 the megawatts per minute that I can move my units
21 up in its load range to respond to increasing
22 customer demand during the day. Prior to this
23 technology and this change that we've made in our
24 coal units, some of our units had gone as low as
25 one to two megawatts per minute, so when you're

1 trying to move a coal unit that might have a
2 minimum load of 250 megawatts to its maximum
3 capability of 700 megawatts, it's not moving very
4 fast, and one of the things that causes you to do,
5 potentially, is turn on gas turbines to meet that
6 increasing load because we have to meet it when
7 that load picks up. Prior to this technology,
8 there was an indirect measurement of our
9 particulate emissions at a given time on our coal
10 units in a calculation that would estimate, you
11 know, how much particulate was being generated by
12 the unit at a given time. We actually have
13 implemented a technology where we can directly
14 measure that now, and we've moved those ramp rates
15 on those units from one to two megawatts per
16 minute, to 12 to 15 megawatts per minute. That's
17 improved the responsiveness of those units and we
18 expect cost savings on those that we have
19 implemented to date of \$2½ million a year, and we
20 believe we can do this at several of our other
21 units.

22 And then the next piece of this, which ties
23 into the discussion of the coal areas and the
24 challenges in the Central Appalachian Region --
25 I'll cover in a couple of slides in a minute -- is

1 preparing for new types of coals that we can
2 utilize in our coal plants to lower costs, and also
3 to ensure reliable supply in the future.

4 *[PowerPoint "Fleet Optimization" Slide 5]*

5 Before I get to that, I just want to talk --
6 as Len mentioned previous to this I was in charge
7 complying with our renewables standard in North
8 Carolina, familiar with what's going on there with
9 technology. So linking renewables into that
10 dispatch discussion just briefly, and Mr. James is
11 going to talk about renewables in a minute, but
12 what is the potential impact of renewables on that
13 dispatch equation, that complex equation that we go
14 through daily, hourly, every minute. And this is
15 just representative -- the graph at the top is an
16 actual graph chart of solar output for a solar PV
17 facility on our system. And as you can see, the
18 line starts on the bottom of the graph at about 8
19 a.m. in the morning. You see as the sun begins to
20 shine, that generation picks up to its capability
21 around the middle of the day. However, you can see
22 that that operation is not very smooth, and in fact
23 once it got to load, several minutes later it lost
24 close to half of its output capability,
25 representative likely of cloud cover, a storm or

1 something, coming over. So you can see the
2 operation of that one is very choppy or
3 intermittent.

4 Then second, if you look at the time along the
5 bottom of the axis there, the actual full output
6 capability happens in the middle of the day, and it
7 is, at 4 or 5 in the afternoon there, back down
8 close to zero output on that, when our peak load
9 conditions for the utility are later in the day --
10 4, 5, 6 o'clock, 7 o'clock -- on a summer day. So
11 the other piece of that is that it doesn't
12 necessarily match up with when we need that
13 generation to meet that peak load. So as we have
14 solar added to our utility system in small
15 increments, it's not a big operational impact, you
16 know, in terms of the grand scheme and size of our
17 unit. However, as some propose significant amounts
18 of solar generation, large penetration, having your
19 system be able to respond to those types of changes
20 would further increase the need to have
21 flexibility, which might mean keeping more
22 generation on-line, operating at less than its
23 capability, so that as you have this intermittency
24 those other generators can pick that up.

25 Then the chart at the bottom on wind --

1 **MR. MELCHERS:** Could I ask one question?

2 **MR. FONVIELLE:** Sure.

3 **MR. MELCHERS:** What are the blue and green
4 graphs on that first chart?

5 **MR. FONVIELLE:** That's actually temperature
6 and relative humidity. So that's just a profile of
7 what the temperature and relative humidity in the
8 area of that solar field, so an indication of
9 whether there was a storm, you know, rain clouds,
10 et cetera. Sometimes we can pick that up and it'll
11 depict what's causing that occurrence.

12 **MR. MELCHERS:** Thank you.

13 **MR. FONVIELLE:** And then the chart in the
14 bottom right of that slide is a wind graph over
15 three years, representative of a wind field in
16 North Carolina, and then the vertical axis on the
17 left is the percent of the wind turbine's
18 capability. So 100 percent would represent the
19 full output capability of a wind turbine. And this
20 is during the peak summer months. And as you can
21 see from the profile taken at that North Carolina
22 location across those three years, that during the
23 summer peak months, the wind is capable of
24 somewhere in the 15 to 25, 28 percent of its actual
25 maximum capability.

1 So one, you can see variability of generation,
2 and then the capacity value that that provides. So
3 that reliable capacity to meet our peak is limited.
4 So if you put in 100 megawatts' worth of wind, you
5 can't necessarily rely upon 100 megawatts of
6 generation at the peak time that you need it.
7 Again, a small penetration of wind won't cause
8 significant changes in our dispatch and our
9 generation profile. As that increases to more
10 significant percentages, as some would propose, it
11 could have, you know, very dramatic effects on the
12 costs of our system and how we would actually
13 operate our system.

14 **CHAIRMAN FLEMING:** Do you have any studies on
15 offshore wind, off North Carolina yet?

16 **MR. FONVIELLE:** There have been some studies
17 that have been performed by some independent groups
18 and public groups, such as University of North
19 Carolina. I'm familiar with those studies. I'm
20 also very familiar and have followed some of the
21 developments that have been occurring in the
22 Northeast and, actually, overseas. In Europe
23 they've been installing a lot of offshore wind,
24 experiencing some problems. And also, very aware
25 of some of the cost of offshore wind there. It

1 certainly -- we have some technical challenges in
2 North Carolina. To date, no offshore wind has been
3 built in a high frequency, active hurricane area,
4 so that's a technical challenge that the wind
5 industry, the GEs and the manufacturers, have not
6 yet addressed or faced.

7 You know, the other piece is the cost. And
8 the cost of offshore wind compared to onshore wind
9 development, the numbers that I've reviewed are on
10 the order of two to two and a half times the cost
11 to build offshore wind as onshore wind. And I
12 think Mr. James will actually cover some pricing of
13 wind generation in his presentation.

14 **CHAIRMAN FLEMING:** Is it more productive
15 offshore?

16 **MR. FONVIELLE:** It is. One of the reasons why
17 you see developers looking at the offshore waters
18 along the East Coast of the United States is that,
19 as you move further into the offshore waters, the
20 average wind speeds increase and the capacity and
21 the efficiency of that wind generation does go up.
22 However, that efficiency is offset by increasing
23 costs, and to date those projects that we've seen
24 and prices we've seen coming from some of the
25 Northeast -- proposed Northeast offshore wind are

1 very expensive.

2 *[PowerPoint "Fleet Optimization" Slide 6]*

3 Turning to the last topic that I'll cover, as
4 Dan mentioned, there certainly are some challenges
5 facing the coal mining industry, specifically in
6 Central Appalachia, and I apologize for our -- or
7 my acronyms up here. I'll try to speak through
8 each one of those. So the "CAPP" is Central
9 Appalachian Region, "NAPP" is Northern Appalachian,
10 and then you have the Illinois Basin. "PRB" is the
11 Powder River Basin. And then you have Colorado
12 fields out there, as well. So this just gives you
13 coal regions, and we'll talk about coal regions and
14 coal quality very briefly.

15 So, in the CAPP Region, which is our typical
16 coals that Progress Energy Carolinas has purchased
17 for our plants, as well as the other utilities in
18 this region, traditionally, are higher in BTUs --
19 the heat content of the fuel; the higher the BTUs,
20 the more heat content, the lower amount of fuel you
21 have to put through your unit and consume to make
22 load -- and they're typically lower in sulfur,
23 lower to mid-sulfur ranges, so that, you know, is
24 very important. Prior to having the technology on
25 our coal plants to remove that sulfur, we were very

1 limited in the amount of sulfur concentration in
2 the coals that we burned. As we put our scrubbers
3 on and can actually remove the sulfur after
4 combustion, we can now move and look at higher
5 levels of sulfur.

6 You see another bubble there to the right, the
7 "CAPP LQ," that's just another type of coal coming
8 from that region, low quality. And by "low
9 quality," it's got lower heat content and higher
10 ash, and I'll speak to that in a minute in this
11 next slide.

12 The Northern Appalachian Region is typically
13 high in heat content, which is a good thing, but
14 higher in sulfur content, which again until we had
15 our scrubbers, we weren't able to reach that and
16 use it as a fuel source. There's import coal
17 coming from foreign countries, typically lower in
18 heat, lower in sulfur. Illinois Basin is a very
19 thriving and growing supply basin these days that's
20 getting a lot of attention. Lower heat content and
21 very high sulfur, but abundant supply and prices
22 are lower. Powder River Basin, quite a distance
23 from here, although some folks are beginning to
24 look at it to bring it as far east as the East
25 Coast. And then Colorado.

1 Each coal has different qualities, and the
2 main qualities we look at are the heat content, as
3 I mentioned, how much heat per pound of coal; the
4 sulfur content, how many pounds of sulfur, you
5 know, are in that coal; the amount of ash that's in
6 the coal after it combusts, how much ash is left
7 over.

8 In the CAPP Region, the coals that we've been
9 burning, ash ranges from 8 to 10 percent, so you
10 burn a ton of coal, 8 to 10 percent of that is left
11 over as ash.

12 And then the last term, "ash softening
13 temperature" is actually the temperature at which
14 that ash will, for better terminology, melt in your
15 boiler, which can cause you some operational issues
16 and problems, but there are ways to deal with that.

17 So that's just kind of an overview, and as Dan
18 mentioned, there's a lot of pressure on the Central
19 Appalachian Region from the mine accident we've
20 seen recently, policies and regulations on the
21 mountaintop removal, and it is a very mature basin
22 that has been mined for generations and just the
23 reserves are in decline. So we see declining
24 supply coming out of the Central Appalachian
25 Region, and that is the coal we traditionally have

1 purchased, so for reliability, we need to look at
2 these other regions and then find a way to bring
3 those to us cost-effectively.

4 *[PowerPoint "Fleet Optimization" Slide 7]*

5 So, very fortunately, our folks in our fuels
6 department, in our coal area specifically, were
7 very forward-looking and, in the 2006 timeframe,
8 began to see this trend of this decline in supply
9 in the Central Appalachian Region around the time
10 that our scrubbers were coming on and gave us the
11 ability to handle higher-sulfur coals, and they
12 looked at the pricing in some of those other
13 regions and determined that if we could bring those
14 in cost-effectively, it would give us an
15 opportunity to reach coals in the future to
16 maintain reliability and potentially lower cost.

17 So just as a background, a coal plant, the
18 boiler at a coal plant is typically designed around
19 the coal that is sitting closest to it, so the
20 boiler is designed very specifically to handle
21 those parameters that I mentioned before, ash
22 softening temperature being one of them. So all
23 the plants on the East Coast and in this area were
24 designed to burn that Central Appalachian coal, and
25 not necessarily handle coal out of the Illinois

1 Basin, for example. So we've been focused on that
2 issue since 2006, actively looking at what
3 improvements do we need to make to our boilers and
4 our plants to give us access to those other
5 markets. The target was to handle higher sulfur
6 content, higher amount of ash, if necessary -- and
7 some of those other fields may have as high as 15,
8 20 percent ash content -- and then lower ash
9 softening temperatures, so more, quote, "sticky"
10 coals is what I would term it as.

11 We've actually spent greater than \$100 million
12 -- or will spend; a lot of that money has been
13 invested -- greater than \$100 million of capital
14 investment between 2007, and we'll complete the
15 identified improvements at the plants, right now,
16 by the end of 2012. So we've been putting a lot of
17 money into our facilities to be able to access
18 these regions. And we're actually beginning to do
19 this today. We're blending lower quality CAPP
20 coals at a tremendous discount. We've actually
21 been able to obtain some of those coals at \$20 a
22 ton lower cost than the coals we were constrained
23 to use previously. Tremendous value in savings for
24 our customers in South Carolina and in North
25 Carolina. We actually are going to begin testing

1 some of the coals out of the Northern Appalachian
2 Region and the Illinois Basin Region because we see
3 similar opportunities and discounts in those
4 regions.

5 And to do so, it means obtaining new modes of
6 transportation. So whereas we've been moving coal
7 out of the Central Appalachian Region on the
8 Norfolk Southern and CSX rail lines directly from
9 the mines, reaching this Illinois Basin Coal is
10 going to require us to barge it potentially on the
11 river, bring it to a terminal that can take it from
12 the barge and transload it to rail, and then
13 deliver to our facilities. Our coal group is
14 actively working on that, has started putting
15 together some great agreements that actually will
16 derive tremendous savings going forward, into our
17 fleet.

18 That concludes my presentation, and I'll be
19 glad to take questions now or after Mr. James
20 completes.

21 **CHAIRMAN FLEMING:** All right.

22 **COMMISSIONER MITCHELL:** Madam Chairman, I have
23 one -- if you want to ask now, or you want wait?

24 **CHAIRMAN FLEMING:** Go ahead. Commissioner
25 Mitchell.

1 **COMMISSIONER MITCHELL:** Thank you, Madam
2 Chairman. Mr. Fonvielle, I was curious about the
3 ramp rates you were talking about, and you
4 discussed about increasing from one to two
5 megawatts, and I believe when you do that, the gas
6 powered turbines there kick in? Tell me, how will
7 it influence your formula, so to speak, if that gas
8 price variation, if it starts getting more
9 expensive? Could you just explain what will happen
10 there? You know, gas is sort of hanging out there
11 and we don't know what the direction is as the
12 demand increases everywhere. Will that change your
13 formula there as far as the gas kicking in, to get
14 those ramp rates up?

15 **MR. FONVIELLE:** It certainly does. It
16 certainly does change our dispatch significantly.
17 So what units we turn on and when. So when we set
18 up a day, we're taking our lowest-cost units and
19 loading them up full load, running them, and then
20 moving to our next increments, until we're meeting
21 load and we've got units at partial load. So just
22 as an example, I mean, we're certainly aware of
23 periods of time in the not-too-distant past where
24 gas prices had gotten fairly high after hurricanes
25 and when there was a belief that we were in a

1 declining supply period, there were gas prices that
2 were relatively high, and put our gas plants as
3 some of the most expensive on our system, so we
4 were, you know, we were always, you know, with our
5 nuclear units on-line, our most efficient coal
6 plants, turning on our next least efficient coal
7 plants, some of our smaller coal plants, until we
8 got to gas. Recently with the gas prices falling
9 in the \$4 range and even in certain periods of time
10 recently falling below \$4 per dekatherm, our
11 combined-cycle plant at our Richmond facility has
12 been one of the most cost-effective plants, behind
13 just a couple of our more efficient base-load coal
14 units and of course the nuclear units are always at
15 the bottom from a cost perspective, the most
16 efficient and cheapest. So it changes it in that
17 manner, certainly. So the price of that combined-
18 cycle is closer to some of our coal today. Through
19 some of these coal-blending efforts where we've
20 begun to find coal at discounts like \$20 a ton,
21 we've actually moved some of those coal plants down
22 below the gas, even at those \$4 levels, to be able
23 to run those coal plants more in a base-load
24 fashion.

25 When I spoke to the ramp rates, one of the

1 things that's making our coal plants be able to get
2 back to a condition where they can react faster to
3 load, our operators that are operating and trying
4 to meet that load every second and fraction of a
5 second, to maintain stability on our grid, if they
6 can't get those coal units to react fast enough it
7 may cause them to start one of our peaking
8 turbines, one of our gas turbines, which are less
9 efficient than the combined-cycle. So improving
10 those ramp rates allows us to keep from turning
11 those turbines on when we don't necessarily need to
12 turn them on. We may turn them on at a later time,
13 so that helps.

14 From a gas pricing perspective, of course,
15 we'll find out as we go forward, but there's been a
16 tremendous amount of gas discoveries in shale
17 basins in North America. Most of the experts that
18 we follow are fairly convinced that -- are becoming
19 more and more convinced, by the day, that those
20 discoveries are real, that the amount of gas that's
21 in those shale basins are significant, and we see
22 long-term gas forecasts have really come down, and
23 in the next ten years or so, most experts are
24 believing that somewhere in the \$5-\$6 range -- at
25 times it may be a little bit higher -- is a good

1 gas forecast today.

2 **COMMISSIONER MITCHELL:** And one other quick
3 question. The ramp rates allow you to get to peak
4 quicker?

5 **MR. FONVIELLE:** That's right.

6 **COMMISSIONER MITCHELL:** Is that what you're
7 telling me?

8 **MR. FONVIELLE:** That's right, more responsive.
9 So, especially on a cold winter morning for the
10 morning peak in a winter period, our load picks up
11 very, very rapidly. And if the coal plants are
12 constrained by these emission controls that had
13 reduced their responsiveness, we were turning on
14 gas peaking turbines to meet that growing load very
15 quickly across the morning peak. And now this
16 helps us not to have to run those. And even at
17 that \$4 gas, those peaking turbines are typically
18 some of the more expensive units on our system from
19 a fuel perspective.

20 **COMMISSIONER MITCHELL:** Thank you.

21 **COMMISSIONER HAMILTON:** Madam Chair.

22 **CHAIRMAN FLEMING:** Yes, Commissioner Hamilton.

23 **COMMISSIONER HAMILTON:** Mr. Fonvielle, if I
24 could follow up on -- you just mentioned shale gas
25 and the experts' opinion that you will have a

1 supply. I know probably 24 months ago we were all
2 talking about siting LNG terminals --

3 **MR. FONVIELLE:** Yes, sir.

4 **COMMISSIONER HAMILTON:** -- and we've got a lot
5 of those that have been potentially sited that
6 haven't been built. But as you probably are aware,
7 as I am, in the last six months the shale gas has
8 come under a lot of concern from environmentalists.
9 If the environmental effect prevails, I don't know
10 what's going to happen to shale gas, and I don't
11 think most of our experts do either. And it looks
12 like that LNG will come back into play if this
13 happens, until new technologies could be perfected
14 that we could drill this gas without the use of
15 water. If that does happen, what's going to happen
16 to your plans you told us about today, and all the
17 new gas turbines that are going to be put into
18 place? LNG is going to be -- a source of that
19 comes from folks that don't really like us, and the
20 price is usually the highest on the market, and
21 usually we haven't been paying the highest on the
22 market so we haven't been getting our fair share.
23 What will that do to your resource plan?

24 **MR. FONVIELLE:** I think those are very good
25 questions, because there is some debate now about

1 regulations around some of the shale gas formations
2 and the fracturing that goes on. A lot of the
3 discussion that I read, I think the basins where
4 the early discoveries have been made in Texas and
5 some of those basins are up on their development
6 curve. I think it could slow some of the newer
7 discoveries, such as the Marcellus shale play in
8 kind of the Northeast, coming down into the
9 Virginia area, et cetera. We could see a slower
10 development curve on that. I haven't seen too many
11 experts that believe there's an extreme condition
12 where, over the long term, we won't access that
13 gas; it's just kind of how fast will that get
14 drilled and explored.

15 LNG, you know, I think -- and Progress Energy
16 has purchased LNG to fuel specifically our fleet in
17 Florida. We have a lot more gas in Florida. We're
18 not very heavily natural-gas dependent in the
19 Carolinas fleet, so even though we are taking some
20 of our older fossil units off-line and repowering
21 those with gas, rather than spending a significant
22 amount of money to handle some of the new emissions
23 regulations, I think we still will have a very
24 balanced portfolio as a fleet, going forward, which
25 I think has served us well over time, because coal

1 prices will escalate and then move down. Gas
2 prices will do the same. Having a very balanced
3 and blended portfolio of generation -- nuclear,
4 coal, and gas -- I think is very prudent, even if
5 there is some slow buildup in some of those shale
6 gas discoveries.

7 And LNG can, you know, and will at times come
8 to the States and plug some supply-demand imbalance
9 during periods, so having some of those terminals
10 that are already built is a good thing.

11 **COMMISSIONER HAMILTON:** We had a speaker at
12 NARUC in February, from EPA, that stated that he
13 felt that the regulations that were being carried
14 out by state commissions have been sufficient and
15 there'd have been no major occurrence that had
16 happened in the fracturing. But Congress has
17 started, as I understand it, a committee now that
18 they're looking into this further. So it looks
19 like we might be involved -- to me, it looks like
20 political intervention has caused rates to go up
21 for taxpayers more than most -- further than any
22 other source. I think the environmental things
23 that aren't really to a point that we have science
24 that says you've got a problem, but politicians
25 sometimes think you've got a problem, and they go

1 forward, and the ratepayers seem to suffer.

2 **MR. FONVIELLE:** I think the companies that got
3 into the shale plays and the horizontal drilling
4 from those early days have made some big
5 technological advances in that technology, even
6 recently, being able to drill multiple wells from
7 one single site, and that is targeted at the water
8 issue, the ability for them to reclaim the majority
9 of the water that they use in creating those wells
10 and using it to drill the next well. So I think,
11 hopefully, technology will play a role in
12 continuing to open those up for us.

13 **COMMISSIONER HAMILTON:** Good, and I hope
14 you're right.

15 **MR. ANTHONY:** Madam Chairman?

16 **CHAIRMAN FLEMING:** Yes.

17 **MR. ANTHONY:** If I could, please, to further
18 put the Commission's mind at ease about our
19 reliance upon natural gas, the coal plants that we
20 are planning to retire do not have any
21 environmental controls on them at all. That's
22 about 1,000 megawatts. We're about a 12,000
23 megawatt peaking company with 14,000 megawatts of
24 total resources available to us, so the 1,000
25 megawatts, or so, that we're planning to shut down

1 is a relatively small percent, all things
2 considered, of the system.

3 If we were to continue operating them, we
4 would have to incur the cost of putting on the
5 controls for SO_x, NO_x, and mercury. In addition,
6 we've got to deal with greenhouse gas issues that
7 are facing us, and natural gas produces about 40
8 percent less CO₂ than carbon.

9 And the ash pond issue is a much bigger
10 challenge than the press -- the press makes a lot
11 out of it, but from our perspective, it is a very
12 serious issue, because we've got to site new ash
13 ponds if we're going to continue operating these
14 plants, even if nothing else changes. The ash
15 ponds that we have do not have liners. The new ash
16 ponds will have to have liners. So that's an
17 increased cost, just if everything stays the same.
18 But then if we have to go to dry ash storage or
19 start disposing of the ash off-site or, heaven
20 forbid, we go to hazardous-waste classification,
21 that drives the price up even more.

22 We will still have about 3,500 megawatts of
23 base-load coal that's already scrubbed, already got
24 the NO_x controls, mercury controls, out there, that
25 will continue burning coal for as long as somebody

1 will let us continue burning coal. Our biggest
2 fear and worst case scenario is the greenhouse gas
3 legislation puts some type of hard cap -- not a
4 cap-and-trade, a hard cap -- that we simply are not
5 allowed to emit more than some percent, or amount
6 of tons of CO₂, and we're forced to shut down those
7 plants because we cannot meet the requirements
8 otherwise. Then we're talking really expensive
9 problems, and natural gas would not meet that need.
10 Then you're looking at nuclear as just about the
11 only way to meet it.

12 But I don't want you to leave here thinking
13 we're going to be moving to a huge natural-gas-
14 consuming utility. We're not. We're still going
15 to be in the neighborhood of 35 to 40 percent of
16 our energy coming from nuclear, another 35 or so
17 percent coming from coal, and then the remainder
18 coming from natural gas. And I would ask Mr. James
19 and Mr. Fonvielle to correct me if my percentages
20 are off by very much, but gas will continue to be a
21 relatively small part of our resource mix, but it
22 does allow us, by having these additional combined-
23 cycles out there, that when gas is cheap, we can
24 take advantage of it and run those combined-cycle
25 plants and back down the coal. The same thing is

1 true when coal prices are cheap; we can run the
2 coal units more and the combined-cycles less. It
3 gives us a better opportunity to minimize our total
4 fuel costs.

5 Everything that I say I've been taught, so if
6 I said the wrong thing, somebody needs to correct
7 me.

8 **CHAIRMAN FLEMING:** They're not going to admit
9 it right in front of us.

10 **MR. ANTHONY:** And I have no original thoughts;
11 they're all [word(s) indiscernible].

12 [Laughter]

13 [PowerPoint "Smart Grid and Renewables
14 Update" Slide 1]

15 **CHAIRMAN FLEMING:** Mr. James?

16 **MR. JAMES:** Madam Chairman, Commissioners,
17 thank you. I'm here to talk about a couple of
18 things today that we hear a lot about, a lot of
19 buzz words around renewables and smart grids, so
20 hopefully you'll find this enlightening and create
21 some conversation and questions around it.

22 First on the list is smart grid.

23 [PowerPoint "Smart Grid and Renewables
24 Update" Slide 2]

25 "Smart grid" means a lot of things to a lot of

1 people. It's used very broadly in many cases. I'm
2 going to try to discuss today about what we see it,
3 what it is to Progress Energy, and what we're doing
4 as a company to develop this smart grid that you
5 all are hearing about.

6 This pyramid here sort of illustrates the
7 approach we're taking, each phase -- wave, if you
8 will -- I don't know why we chose "wave" instead of
9 "phase." Maybe a surfer put this thing together.
10 Could be Len. Each wave builds upon the previous
11 wave. And the bottom piece, you see the foundation
12 is things that we've been doing for a number of
13 years around DSCADA, VAR management. I won't get
14 into the gory details about that. But one big
15 piece of that is getting our workforce comfortable
16 operating a grid that's much more complicated but
17 also much more capable than what they've been
18 operating in the past.

19 As we move up through this chain, the
20 capabilities will be much greater, but the
21 complexity will also be much greater. So we've
22 really focused on the beginnings of the technology
23 changing the system, but also building the
24 workforce skills and the comfort level for our
25 workforce to operate a system like that.

1 Wave 1, the distribution system demand-
2 response program has been approved by the North
3 Carolina and South Carolina Commissions; it's in
4 full implementation. We're spending about \$247
5 million to build the capability within our system
6 to control the voltage very precisely, that will
7 allow us to, under high load conditions, lower the
8 voltage and create additional megawatts of
9 capacity, approximately 300 megawatts. That
10 project is underway, work is being done as we
11 speak.

12 When we applied for the federal grant, which
13 is what's funding Wave 2, the funding for Wave 1
14 was viewed as the company match. You had to
15 provide a match to the DO- -- to DOE to get the
16 federal grant money. That funding was what we used
17 as our match.

18 We should, hopefully, sometime soon here, see
19 something where we sign the DOE contract. I
20 understand we're really, really close. But that
21 will happen; it just may -- you know, I think I
22 heard Monday this week, but I heard last night
23 it'll happen next week. So, it'll happen soon.
24 We're going to get that money.

25 We plan to move forward with a number of

1 projects around that funding, and I'll talk a
2 little bit more specifically about those projects
3 in a second, so I won't go through that detail.
4 But between now and 2012, we'll be doing the SDR
5 and we'll be making this \$100 million investment in
6 the grid to reflect the federal grant money.

7 Wave 3 and 4 are 2013 and beyond. And the big
8 differentiation for the most part in Waves 3 and 4
9 is a lot of that is about the customer side of the
10 meter. Segmentation, residential offerings, if we
11 move forward with an AMI type application, which
12 you hear a lot about AMI these days being a great
13 thing, what are our customers going to do with
14 that. If we put the capability out there that
15 allows us to communicate with them, pricing and
16 consumption, in real-time, most customers just
17 getting that raw data are not going to be in a
18 position to do anything with it. So what Waves 3
19 and 4 are about is determining what customers want,
20 determining what the benefits to those customers
21 will be, and putting programs and pricing and other
22 things in place to allow them to take advantage of
23 that technology.

24 At the top of that pyramid, you see HAN, which
25 is a home area network, and advanced energy

1 storage. Advanced energy storage is one of the
2 things that we see coming, and the timing of this
3 is very uncertain at this point, is for example,
4 much more distributed generation out on the grid,
5 solar panels with storage. If you've got three,
6 four, five, ten, twelve megawatts across your
7 system, no big deal, it really won't impact your
8 ability to manage the system. But if you start
9 putting large amounts of this resource out onto
10 your grid, then you've got to be able to manage it,
11 because not only is your load changing but the
12 resources that supply that load are changing, and
13 you can't control any of those, so you've got to be
14 in a position to have a system that's very
15 sophisticated to monitor the system, monitor what
16 these inputs are and outputs are, and keep it
17 stable. In the past we've only had to worry about
18 how hot it was outside and how much our generation
19 could produce, and we managed it, as Ken described,
20 very effectively, because the only change was
21 driven primarily by the weather. If you've got
22 lots of load generation sources scattered all over
23 your system, it's a much more complicated animal to
24 deal with.

25 So Waves 3 and 4 are about a much different

1 grid. Waves 1 and 2 are about building a system
2 that reflects the current state of our industry; 3
3 and 4 are the next stage. I don't know what the --
4 it says 2013 and beyond. I don't know how quickly
5 some of this stuff is going to happen. A lot of it
6 is going to depend on technology advances and cost.
7 But we really see what we're doing now as preparing
8 our side of the meter to move forward to that next
9 step, which is really focused on what's happening
10 behind the customer's side of the meter.

11 *[PowerPoint "Smart Grid and Renewables*
12 *Update" Slide 3]*

13 I wanted to run quickly through some of the
14 projects that we are funding. And these projects
15 are underway -- well, the first project, the
16 distribution system demand response, as I discussed
17 earlier, is underway, and we do plan to get 310
18 megawatts of additional capacity out of the system
19 as a result of that.

20 The next six projects are really going to be
21 the ones that are funded by the \$100 million from
22 the federal grant. The first one that's up there
23 is targeted AMI. We have a number of meters,
24 80,000 out there, that are still currently manually
25 read. Those are commercial demand meters and

1 residential TOU meters. We will be putting those
2 AMI meters on those facilities. Right now, we have
3 to manually read those; we will not have to do that
4 anymore. The justification for that is the
5 elimination of meter reading; that really drives
6 the majority of the economics at this point.

7 As part of the grant, we also are going to be
8 deploying some electric transportation
9 infrastructure. If you go buy you a Leaf from
10 Nissan when they come out here in the next little
11 bit, there will be some charging stations around
12 the system where you can charge. We're working on
13 where we put those, how it will be structured, how
14 we charge you for the electricity. It sounds like
15 it should be fairly simple, but unfortunately it's
16 not. We're using some of the funds from the
17 stimulus package to do that.

18 Condition based monitoring will allow us to do
19 real-time asset management of our high-impact
20 assets out there on the system. So we can, in
21 real-time, monitor what's going on with significant
22 assets on the system. That is part of the \$100
23 million grant.

24 We will begin to look at residential program
25 offerings. I expect we'll be back in front of you

1 guys over the next months and few years with some
2 pilot programs around different pricing models for
3 customers that allow them to take advantage of some
4 of these new capabilities. There's a number of
5 things that we could propose, and we are working on
6 those as we speak, to really understand what our
7 customers want to do with this, what can they do
8 with it, and how can we make sure that whatever we
9 invest around these assets, they get value out of
10 it and it's not just a neat toy and everybody
11 thinks it's pretty cool but they really can't get
12 anything out of it. We really want to make sure we
13 understand how they can use these assets and how
14 they can get value out of it.

15 Advanced analytics engine is another activity,
16 another project that's being put in place. This
17 will allow us to analyze what's going on in the
18 system and coordinate our DSM and our DSDR based on
19 what's going on in the system. So it's sort of the
20 first step towards monitoring and managing the
21 system in real-time without the further
22 complication of distributed generation being
23 injected. This is more about monitoring what's
24 going on with the system, coordinating our DSM and
25 our DSDR activities to make sure the system is

1 operating as efficiently as it can.

2 You know, in the past, we've only really
3 focused on the generation side of this equation.
4 You know, Kent talked about how we've really
5 focused our efforts on making sure we're operating
6 the fleet as efficiently as we can. Going forward,
7 we're going to be looking at how can we make sure
8 that the system beyond the generation and beyond
9 the T&D sensors we have on the transmission system
10 can be operated efficiently, minimizing losses and
11 providing customers with tools that they can --
12 that can lower their cost.

13 And then the last one is AMI integration to
14 our outage management system. AMI does provide the
15 ability to tell whether a customer's power is out,
16 whether they call you or not. As we put these
17 80,000 meters out there, we're going to integrate
18 the information that we get from those meters back
19 to our outage management system, so that will help
20 us to detect and then restore service more quickly,
21 for the distribution customers.

22 That's a very quick and dirty smart grid
23 discussion. I'm going to talk a little bit about
24 renewables now --

25 *[PowerPoint "Smart Grid and Renewables*

1 was in a bit of a problem last year and year
2 before, and the market for those tax credits became
3 much more difficult. And for that reason, you saw
4 a flood of panels and a lack of development, and
5 the prices came down. So we've seen those prices
6 range now in the \$.15 to \$.20 per kilowatt-hour, as
7 opposed to the mid-\$.20s. The contracts we've
8 signed in the last year are in this range.

9 These projects are heavily dependent upon tax
10 credits. The federal tax credit is 30 percent and,
11 in North Carolina, we have a 35 percent tax credit.
12 I'm not familiar with whether we have one in South
13 Carolina, or not. So the tax credits buy these
14 projects down by about 50 percent, so if you didn't
15 have those tax credits, these projects would cost
16 \$.30 to \$.40 a kilowatt-hour to operate.

17 We currently have about nine megawatts of
18 solar under contract in the Carolinas in support of
19 Senate Bill 3. And we have people knocking on our
20 door every day that want to do more. We could do
21 much more if we had the appetite to spend the money
22 it would take to do it. As Len mentioned in his
23 opening remarks, typically in the past we've built
24 our fleet around a least-cost model. Senate Bill 3
25 was the first crack in the door of looking beyond

1 least-cost and looking at other policy
2 environmental needs, and it's obvious that at \$.15
3 to \$.20 it's probably not least-cost. But to
4 comply with Senate Bill 3, we are procuring a
5 number of resources that wouldn't necessarily be
6 viewed as least-cost if we were doing it under the
7 strict sense of least-cost.

8 Biomass, there's been a lot of activity around
9 biomass. I think Len mentioned the animal waste is
10 viewed as a biomass. Also wood, crop residues, and
11 landfill gas. You see a large price range for
12 biomass: \$.065 to \$.18 is what we've seen in the
13 market. \$.065 is landfill gas; landfill gas is the
14 cheapest. There's not a lot of it, but it's fairly
15 competitive and we actually did some landfill gas
16 projects before we even had a Senate Bill 3
17 requirement because they could do those at avoided
18 cost. \$.18 is some of the animal waste type
19 projects that are much more expensive, less proven
20 technology. As you can imagine, much more
21 difficult fuel handling issues to deal with. So we
22 see a pretty wide range in biomass.

23 Wind is the last one I'll touch on. We have
24 received, really, no proposals from wind
25 developers. The highest potential in the Carolinas

1 is in the mountains and offshore. Kent mentioned
2 the North Carolina UNC study. You have to get a
3 pretty good ways offshore, close to the Gulf Stream
4 is where the winds are most consistent, and you
5 want consistent winds. You don't want necessarily
6 high winds; you want consistent winds. In the
7 mountains, especially along the ridges, are good
8 places for wind resources. In North Carolina,
9 specifically, there is a ridge law that prohibits
10 the construction of facilities over a certain
11 height, which, in effect, has made it impossible to
12 do wind in the North Carolina mountains. Doesn't
13 seem to be any interest in North Carolina for
14 changing that. But most of the focus that we've
15 seen in our two states is around potential for
16 offshore, because offshore does have a lot of
17 potential.

18 Unfortunately the prices are high. We do have
19 one price point that we got from a project in West
20 Virginia for a land-based facility that was
21 actually under construction. Started at \$.082 and
22 ramped up to \$.115. These are about 30 to 35
23 percent capacity-factor facilities. They have very
24 limited capacity value. But there are -- you know,
25 land-based projects are getting closer to being

1 competitive.

2 Observable wind prices, Kent mentioned in the
3 Northeast we've seen media reports north of \$.20 is
4 what it takes to support an offshore project. I
5 don't think anybody really knows what it will cost
6 off the shore in North and South Carolina because
7 of the hurricane threat, but it's at least north of
8 \$.20. The other thing around offshore wind, for it
9 to be sustainable and of any significance, there
10 has to be a large investment in infrastructure
11 along the coast. You have to have the vessels, the
12 infrastructure to service the -- to construct these
13 facilities and to maintain these facilities. It's
14 going to make it very difficult to do wind on a
15 small scale. You're either going to have to do it
16 big time, to spread that cost across a lot of
17 megawatts, or it's not going to happen. If you're
18 going to do a 200 megawatt project, that won't
19 support the infrastructure. But then you start
20 looking at, if you're going to do 2,000 megawatts
21 at \$.20 a kilowatt-hour, then you're talking about
22 massive subsidies from the ratepayers. So there's
23 a balance there that we have to come to grips with.

24 And the prices that we've seen do not include
25 transmission costs. Along the coast of North --

1 especially in North Carolina, the wind is a long
2 way from the load. If you look at Eastern North
3 Carolina -- South Carolina to some extent -- you've
4 got to move the power a long way to get to where
5 people are, and that cost is not factored into
6 these figures.

7 So just to sum things up around renewable
8 energy, we've got a lot of interest, a lot of
9 developers out there. A lot of solar opportunity.
10 Biomass, we're running into issues around
11 environmentalists don't like you to burn anything,
12 so there's been some opposition to biomass.
13 There's opposition to the animal waste, because
14 people don't want all the animal waste in one area
15 to be moved and concentrated in their neighborhood.
16 So there are hurdles around biomass, as well. And
17 wind is really -- it's cost and technology, because
18 offshore is where the most potential is, but it's
19 also the highest cost and there are technology
20 issues around the hurricane issue.

21 So with that, I'll open it up for questions
22 and you can question any of us on anything.

23 **CHAIRMAN FLEMING:** Thank you. That was very
24 informative, as well. All three presentations have
25 been. Are there any questions?

1 **COMMISSIONER WHITFIELD:** Yes.

2 **CHAIRMAN FLEMING:** Yes, Commissioner
3 Whitfield.

4 **COMMISSIONER WHITFIELD:** Thank you, Madam
5 Chairman. My question is for Mr. Fonvielle. I
6 know you answered a question from Commissioner
7 Hamilton about gas, and Commissioner Mitchell a
8 little bit about that same subject. I want to ask
9 you -- I think it was your next to the last slide,
10 or maybe your last one, you had a slide on fuel
11 flexibility and you talked about your traditional
12 boilers are designed to burn the regional coal
13 predominantly from the CAPP, or the Central
14 Appalachian Region. And I think in that same
15 slide, you had a bullet point in there saying that
16 you all had greater than \$100 million of capital
17 investment in making these changes so that you
18 could burn the other types of coal from other
19 regions. And it looked like that was ongoing from
20 2007 to, obviously, going to 2012, so that's
21 ongoing. And I guess my question is, one,
22 obviously, that's still ongoing; do you expect that
23 number to be higher than that? And, two, when you
24 start bringing some of this coal in that you're
25 talking about from the Illinois Basin by barge, I

1 believe, and then still railing it a good way, do
2 you expect that to increase your costs? I
3 appreciate your idea for pushing flexibility and
4 trying to reach out and be capable of doing
5 different things and being capable of being
6 flexible, but what do you think those things will
7 do to your costs and where would that be?

8 **MR. FONVIELLE:** Yes, Commissioner, great
9 questions. You know, flexibility, certainly we are
10 interested in that helping ensure that we always
11 have a reliable supply. For example, if the new
12 surface water regulations begin to shut down some
13 of the mining operations in the Central
14 Appalachian, you know, the first mission is always
15 safely to keep the lights on, and then the second
16 piece of that is the cost. That flexibility -- and
17 we've already seen it in our most recent request
18 for proposals. We go out one or more times a year
19 to the market to lock up a reliable supply and lock
20 in pricing for the subsequent year, and even to buy
21 small amounts in future years. Through this recent
22 request for proposals was really the first time
23 that we've had the opportunity and capability to
24 send the signal and specifically request suppliers
25 in those other regions to provide bids to us.

1 It was amazing the noise in the coal
2 newsletters that go through the coal industry
3 about, "What are those folks down at Progress
4 Energy doing? They're changing the game." So I
5 think there are two things: We absolutely believe
6 that prices will be -- that this will provide
7 lower-cost coal, and we've seen it through this RFP
8 that we can actually move coal from the Illinois
9 Basin. Barging commodities is certainly a cheaper
10 mode of transportation than rail, so if we can get
11 enough of a discount on the coal in those distant
12 coal fields, even with adding the barging cost to
13 get it to our traditional railing point, we can be
14 competitive or cheaper. The other effect that this
15 has potentially -- and I think we've seen this --
16 is waking up some of those suppliers that we are
17 going to begin looking at other markets. And
18 although it's hard to measure, we are certain that
19 their pricing competitiveness, even out of the
20 Central Appalachian Region, was better this time
21 than it would have been otherwise.

22 So one, first and foremost, making sure, as
23 that resource declines, we always have reliable
24 coal supply; and we will, through that flexibility
25 and our RFP efforts each time, always buy the

1 lowest-priced coal that we can reach, you know,
2 each time we go out to the market. So lower cost,
3 and we have seen that and believe that that will
4 continue.

5 **COMMISSIONER WHITFIELD:** Okay. Thank you, Mr.
6 Fonvielle.

7 **COMMISSIONER HAMILTON:** Madam Chair.

8 **CHAIRMAN FLEMING:** Yes, Commissioner Hamilton.

9 **COMMISSIONER HAMILTON:** Madam Chair, I don't
10 have another question, but I would like to thank
11 these gentlemen for the report that they've given
12 us today. I think it was timely and well received.
13 And if some of us look like we might be sinking,
14 Mr. Anthony, we didn't get home till 1 o'clock this
15 morning from a night hearing. It has nothing to do
16 with your presentation. And I'm also thankful to
17 Mr. Anthony that I'm going to be able to sleep well
18 tonight for the comfort he's offered me. Thank
19 you, very much.

20 [Laughter]

21 **CHAIRMAN FLEMING:** Are there any questions for
22 the panel?

23 [No response]

24 **CHAIRMAN FLEMING:** I have one question I
25 wanted to ask about the electric transportation

1 vehicle. What are the challenges putting those on
2 the grid? What does that do, I mean, if, say,
3 there's an unusually high load of need for
4 electricity and the vehicles are plugged in at that
5 time? How do you set those priorities?

6 **MR. JAMES:** It could be a challenge, it could
7 be an opportunity. A lot of the models you see and
8 a lot of the discussion around smart grid is,
9 you've got cars plugged to the grid that are
10 charged that you can discharge, take energy out of
11 the cars during peak hours, and you would
12 compensate the owner somehow. You've got to track
13 all this energy. There's a lot of logistical stuff
14 to work out.

15 **CHAIRMAN FLEMING:** What if you need that car
16 charged, and you're taking it out?

17 **MR. JAMES:** Well, you would assume there was
18 enough -- you know, you would hope that not every
19 car would unplug and drop off at 5 o'clock on the
20 -- on -- well, that's probably not a good time to
21 assume that. But you would hope there would be
22 enough diversity that there would be enough cars
23 attached to the grid that you could draw some power
24 from them, or if they are fully charged then
25 they're not drawing anything off either.

1 **CHAIRMAN FLEMING:** Right.

2 **MR. JAMES:** But there are challenges. And one
3 of the issues around smart grid is how do you keep
4 track of all this stuff. If you've got a million
5 cars attached to your grid, or even 50,000 cars,
6 you've got to know what they're doing in real-time
7 because they can either be helping you or hurting
8 you. So that's one of the challenges we've got to
9 deal with.

10 Now, the good news, I think we have a lot of
11 time to deal with it. I don't think we're going to
12 see a wave of cars taking over the marketplace in
13 the next even 15 years, but you've got to start
14 getting prepared for it.

15 **CHAIRMAN FLEMING:** But if this is your phase
16 that you're going to be using the grant for, aren't
17 you trying to get the grid ready to handle it, when
18 it is --

19 **MR. JAMES:** Well, we're starting to understand
20 the implications of it, and part of the grant
21 application -- and the DOE was encouraging
22 utilities to include electric transportation in
23 their grant applications -- part of this is to
24 understand how these things will operate, but on a
25 smaller scale where it's really not going to cause

1 any difficulties yet. So it's really more of an
2 information gathering exercise to understand how
3 customers will respond -- you know, where do they
4 want their charging stations? Do you want them on
5 the street? Does the city want them on the parking
6 decks? Those kinds of questions, and then some
7 information about what it does to your operations.
8 So hopefully we'll gain some knowledge from this
9 and it'll help us anticipate where this may go.

10 **CHAIRMAN FLEMING:** And with the improvements
11 that you're doing for the grid, you anticipate that
12 you can continue to build or modify on those
13 improvements as advances are made?

14 **MR. JAMES:** Yes, that's our plan. We're doing
15 the stepped approach, because our belief is we need
16 to demonstrate benefit to customers as part of the
17 moving forward. But, yes, we do intend to continue
18 to move forward, because we do anticipate that we
19 will identify customer benefits, and that the
20 investments we make will provide benefit to our
21 customers and make those investments cost-
22 effective.

23 **CHAIRMAN FLEMING:** Okay, thank you. Well, we
24 certainly have appreciated the information and
25 learned quite a bit today, and appreciate your

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

coming and presenting that to us. And thank you,
very much.

This briefing is now adjourned.

[WHEREUPON, at 4:40 p.m., the hearing in
the above-entitled matter was adjourned.]

C E R T I F I C A T E

I, Jo Elizabeth M. Wheat, CVR-CM-GNSC, do hereby certify that the foregoing is, to the best of my skill and ability, a true and correct transcript of all the proceedings had in an allowable ex parte briefing held in the above-captioned matter before the Public Service Commission of South Carolina.

Given under my hand, this the 30th day of April, 2010.



Jo Elizabeth M. Wheat, CVR-CM-GNSC

ATTEST:



Jocelyn G. Boyd

INTERIM CHIEF CLERK/ADMINISTRATOR